
Financial Results

for the year ended 31st March, 2010

and Financial Results Forecast for the year ending 31st March, 2011

April 28, 2010

Tadashi Shimamoto,
President, CEO&COO



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Introduction of New President's Leadership Career

- **Main achievements: Business entry into new industrial sectors and cross-sector activities in fields such as infrastructure and technology.**

1976- Joined Nomura Computers System and worked in technology development operations

- **Developed online systems for securities companies**
- **Promoted network development and VAN business**

1989- Participated in launch of industrial systems business

- **Joint project with consulting division**
- **Client development in industrial sector and SI promotion**

1998- Advanced Information Technology Division, followed by joint position in IT Infrastructure Solution Division

- **Promoted technology strategy and developed infrastructure solutions**
- **Responsible for Japan Post's PNET Project**
- **Involved in establishing Vision 2015**

2008- Supervising of business divisions

Mission: Third Founding

First founding (Establishment of Nomura Research Institute in 1965 and establishment of Nomura Computer Systems in 1966): Era of **coexistence**

Nomura Research Institute

and

Nomura Computer Systems

Second founding (Merger of two companies in 1988): Era of **symbiosis**

Navigation

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Solutions

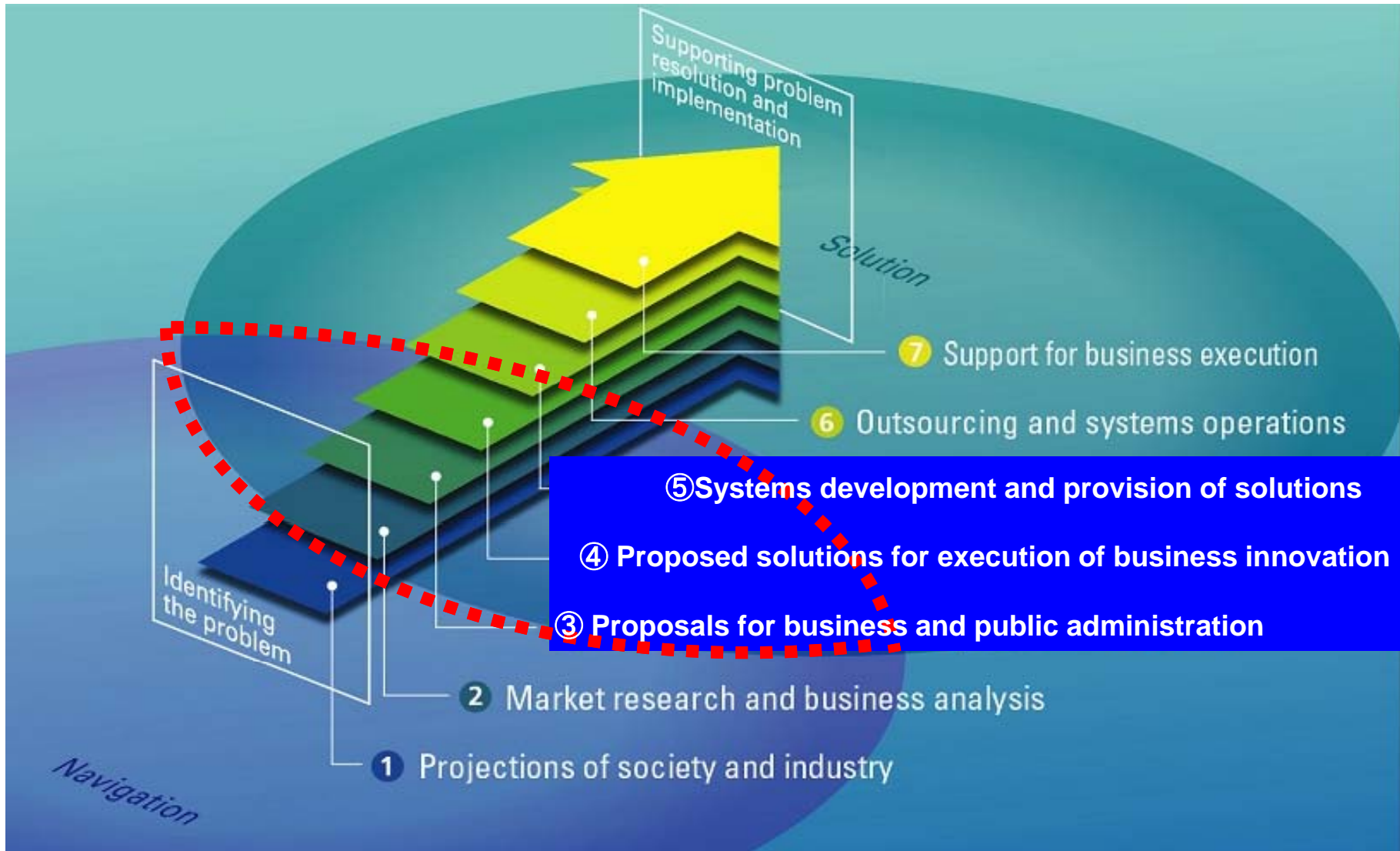
Third Founding (2010~): Era of **co-creation**

Navigation

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Solutions

Navigation ~~X~~ Solutions



Business strategy in Vision 2015

Greater advancement of services in financial sector

- Expansion of new-generation business platforms that cut across industries and markets

Expansion into industry-related sectors

- Attract clients that lead their industries and expand sphere of industries and operations in which NRI excels

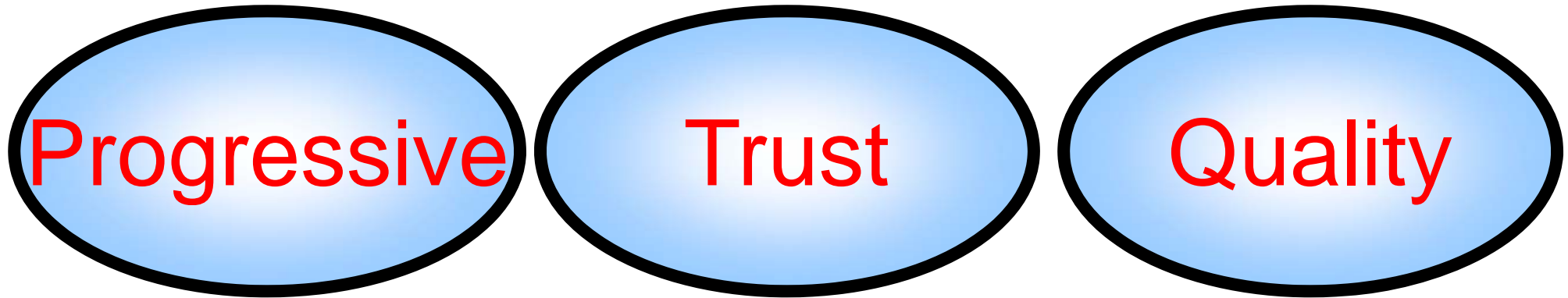
Strengthen and expand business in China and Asia

- Second NRI in China and Asia

Production innovation and human resource development



Management Philosophy



Mutual Respect

- When talented individuals recognize each other's strengths and stimulate each other, we can create strengths on an entirely new plane.